



# **Mind the Gap:**

## **Navigating Cross-Border Export Controls for Seamless Data Center Offshoring**

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# Mind the Gap: Navigating Cross-Border Export Controls for Seamless Data Center Offshoring

The global data center market is poised for transformative growth, driven by the surging demand for cloud services, edge computing, and digital transformation.

However, the ability to seize tailwind opportunities hinges on one crucial factor: the proactive management of significant headwinds—such as regulatory challenges, sustainability concerns, and infrastructure limitations—that, if left unaddressed, could severely undermine growth potential and inflate trade compliance costs.

This paper explores these dynamic forces and underscores the critical role of cross-border export and import controls in shaping effective expansion strategies and ensuring long-term success.



***“Expanding global data centers is a complex endeavor that requires careful consideration of both the challenges and opportunities presented by headwinds, tailwinds, and cross-border export and import controls.”***

***By understanding these factors and developing strategies to navigate them, data center operators can position themselves for sustained growth and success in an increasingly competitive global market.”***

Noa Sussman  
Director of Global Solutions, TecEx



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# **Navigating Data Center Boom: Strategic Insights for Overcoming Compliance Challenges in Global Expansion**



## 1.1 Overview

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The global data center market was valued at USD 214.0 Billion and is forecast to reach USD 406.6 billion by 2030 at a CAGR of 9.60 % from 2024 -2030.<sup>1</sup>

The sector market is poised for transformative growth, driven by increasing demand for digital transformation, rapid cloud computing expansion, advancements in artificial intelligence and machine learning, and edge computing.

Favorable trends like growing demand and technological advancements support data center expansion; however, operators encounter several headwinds. Addressing these challenges

necessitates strategic planning and adaptability from leadership. Complexity rises from:

- Stringent regulatory and compliance requirements, standards, and greener practices stymie smooth operational roll-out.
- Inadequate infrastructure that limits growth potential
- A shortage of qualified workers impacting operations
- Rising costs that threaten viability
- Increased competition in oversaturated markets
- Political tensions that jeopardize investments
- Rapid technological changes necessitating swift adaptation

Successfully navigating the intricate global regulatory landscape and compliance standards—especially with the rise of data center outsourcing—begins at the border, where cross-border trade intricacies come into play.

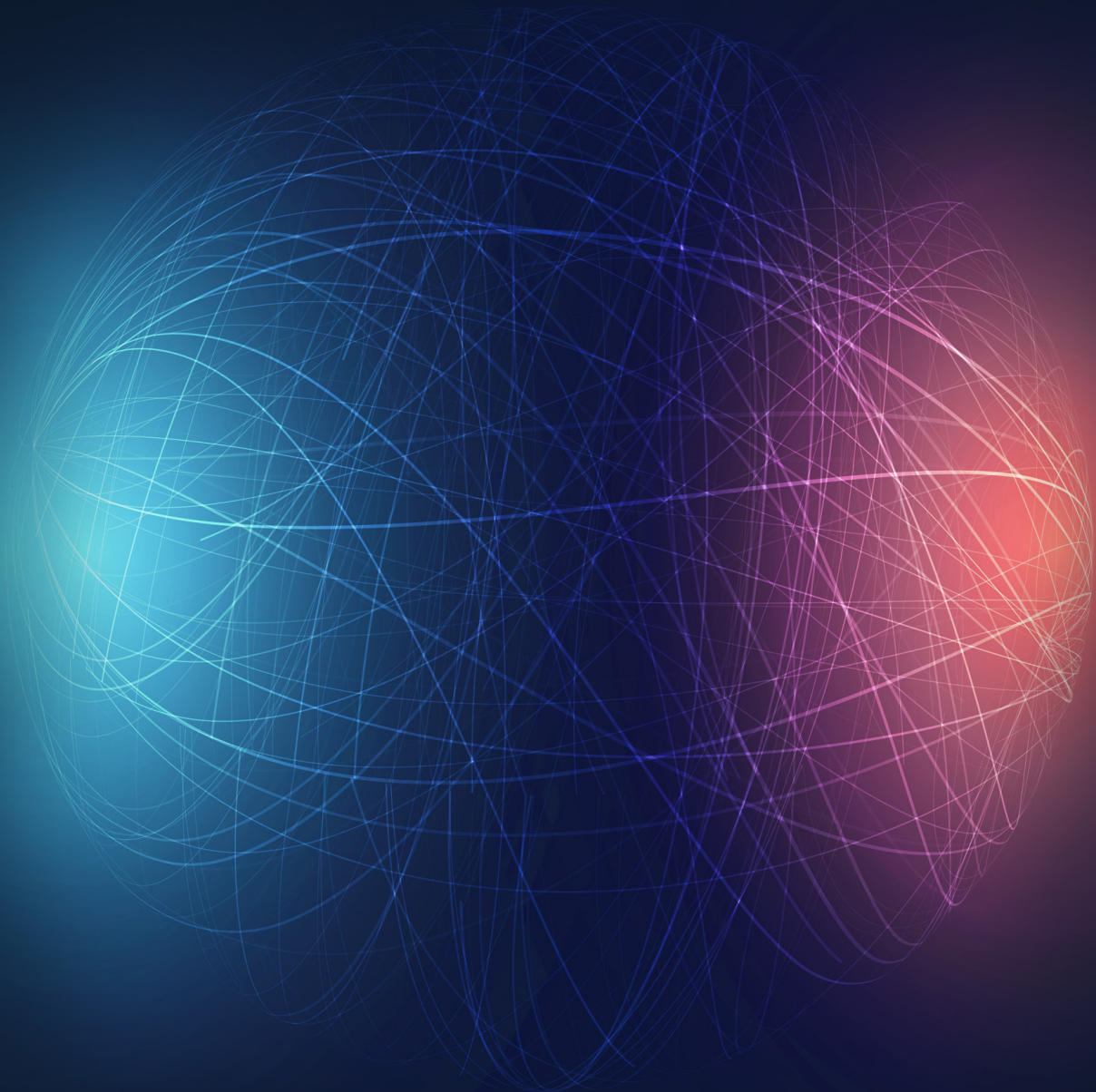
This white paper provides a strategic perspective on the offshoring dynamics of data center expansion, emphasizing the critical compliance gap related to exporting technology hardware and software. Addressing this gap is essential, as export and import compliance varies by country, with each nation enforcing its regulations, requirements, and procedures shaped by distinct trade laws and customs practices.

<sup>1</sup>[www.nextmsc.com/report/data-center-market](https://www.nextmsc.com/report/data-center-market)



# 2

## The Evolving Landscape of Data Center Expansion





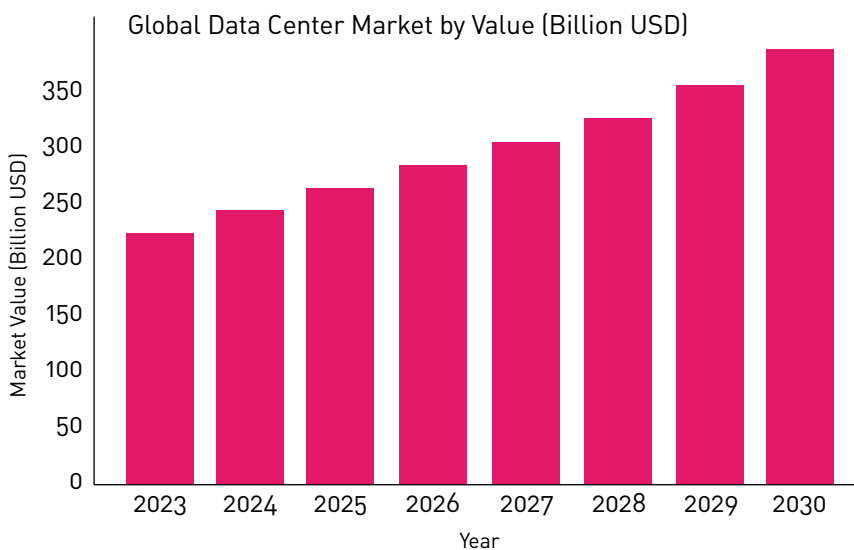
As the digital economy accelerates at an unprecedented pace, the expansion of data centers has become a fundamental component of global infrastructure development.

The global data center market was valued at USD 214.0 Billion and is predicted to reach USD 406.6 billion by 2030 at a CAGR of 9.60 % from 2024 -2030.<sup>2</sup>

The sector is poised for transformative growth, driven by increasing demand for digital transformation, rapid cloud computing expansion, advancements in artificial intelligence and machine learning, and edge computing.

However, this growth presents both challenges and opportunities. A complex interplay of headwinds, tailwinds, and the implications of cross-border export and import controls influences the landscape of data center expansion. Understanding these dynamics is crucial for data center operators seeking to navigate the intricacies of international markets and secure long-term success.

<sup>2</sup>[www.nextmsc.com/report/data-center-market](https://www.nextmsc.com/report/data-center-market)





## Tailwinds: Harnessing the Opportunities



## 3.1 Growing Demand for Cloud Services

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The rapid expansion of cloud computing services has significantly boosted the demand for data centers. As businesses migrate to cloud platforms for scalability and cost-efficiency, data centers become critical to hosting and managing cloud resources.

In North America and Europe, around 39% of enterprises adopted industry cloud solutions, and it is estimated more than 17% of enterprises will adopt industry cloud solutions by the end of 2026. (Source: Gartner)

By 2027, more than 70% of enterprises will use industry cloud platforms to accelerate their business initiatives, up from less than 15% in 2023.<sup>3</sup>

## 3.2 Digital Transformation

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The increasing adoption of digital technologies across industries drives the need for robust data infrastructure. Companies are moving their operations online, using cloud services, and implementing big data analytics, all of which require data center support.

According to the latest IDC Spending Guide, global digital transformation expenditure is expected to reach nearly \$4 trillion by 2027. The survey indicates that over 90% of enterprises intend to upgrade their digital IT infrastructure.<sup>4</sup>

## 3.3 Emergence of IoT

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The deployment of 5G networks is expected to increase the demand for data centers due to the need for low-latency, high-bandwidth connections that can support real-time data processing and IoT applications.

By 2025, 5G networks are expected to cover one-third of the global population, profoundly impacting the mobile industry and its customers.

According to GSMA forecasts, 5G is projected to contribute \$2.2 trillion to the global economy by 2034. Key industries such as manufacturing, healthcare, transportation, utilities, retail, financial services, and the public sector are expected to benefit significantly from this technology, driving digital transformation, Industry 4.0, and Enterprise 4.0 advancements.<sup>5</sup>

## 3.4 Edge Computing Adoption

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The rise of edge computing, which involves processing data closer to its source to reduce latency, is developing more localized data centers. These smaller, distributed centers complement more extensive and centralized facilities.

The worldwide spending of enterprises and service providers on hardware, software, and services for edge solutions was projected to reach \$176 billion in 2022 (an increase of 14.8 percent from 2021) and \$274 billion in 2025.<sup>6</sup>

<sup>3</sup> Cloud computing - statistics on the use by enterprises - Statistics Explained (europa.eu)

What Are Industry Cloud Platforms and What Do They Do? (gartner.com)

The Expanding Enterprise Investment in Cloud Security (gartner.com)

<sup>4</sup> Worldwide Spending on Digital Transformation is Forecast to Reach Almost \$4 Trillion by 2027, According to New IDC Spending Guide

<sup>5</sup> 5G Global Launches & Statistics - Networks (gsma.com)

5G and LTE Deployments - 5G Americas

<sup>6</sup> New IDC Spending Guide Forecasts Edge Computing Investments Will Reach \$208 Billion in 2023

## 3.5 Investment in AI and Big Data

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Generative AI investments have skyrocketed. Despite declining overall AI private investment last year, funding for generative AI surged, nearly octupling from 2022 to \$25.2 billion. Major players in the generative AI space, including OpenAI, Anthropic, Hugging Face, and Inflection, reported substantial fundraising rounds.<sup>7</sup>

## 3.6 Skilled Labor

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Data center workforce requirements are forecast to grow globally from about 2 million full-time employees in 2019 to nearly 2.3 million by 2025. Most demand is expected in the Asia-Pacific region, followed by North America, Europe, Middle East, and Africa.<sup>8</sup>

## 3.7 Government Initiatives

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Governments worldwide are increasingly recognizing the strategic importance of data center infrastructure. Incentives, which include tax breaks, are expected to drive strong growth in the space. The global co-location data center market is set to grow at a compound annual growth rate of 11.3% through 2026. Hyperscale is the fastest-growing segment, expanding at 22.6%, or multiple times faster than retail and enterprise wholesale markets.<sup>9</sup>

Growing Appeal of Emerging Markets for Offshoring:

- **Brazil:** Emerging as a key data center hub due to economic growth, tech investments, and a favorable business environment. Major players such as Equinix and Ascenty are expanding to São Paulo.<sup>10</sup>
- **Colombia:** Preferred for nearshoring by North American companies. Strategic location, competitive costs, and strong government support attract investments from ODATA and GlobeNet, particularly in Bogotá.<sup>11</sup>
- **Mexico:** A prime offshoring destination due to proximity to the U.S., skilled workforce, and strategic trade agreements. USMCA Companies like KIO Networks are expanding their data center operations.<sup>12</sup>
- **Expanding Talent Pools:** Emerging markets invest in STEM education to support data center growth. Initiatives in Mexico and innovation hubs in São Paulo contribute to skilled workforce development.<sup>13</sup>

<sup>7</sup> HAI\_AI-Index-Report-2024.pdf (stanford.edu)

<sup>8</sup> The people challenge: Global data center staffing forecast 2021-2025 (uptimeinstitute.com)

<sup>9</sup> Data center growth abounds in the digital age (pgim.com)

<sup>10</sup> São Paulo Data Centers | Premium Colocation Provider and Internet Exchange Point by Equinix

Brazil's Ascenty buys parcel of land for new Sao Paulo data center - DCD (datacenterdynamics.com)

<https://www.equinix.com/data-centers/americas-colocation/brazil-colocation/sao-paulo-data-centers>

<https://www.equinix.com.au/data-centers/americas-colocation/brazil-colocation/sao-paulo-data-centers>

<https://ascenty.com/en/data-centers-en/sao-paulo-capital/sao-paulo-3/>

<https://www.datacenterdynamics.com/en/news/brazils-ascenty-buys-parcel-of-land-for-new-sao-paulo-data-center/>

<sup>11</sup> GlobeNet to build second Colombian data center in Barranquilla - DCD (datacenterdynamics.com)

<sup>12</sup> OData to build two more Mexican data center campuses - DCD (datacenterdynamics.com)

United States-Mexico-Canada Agreement | United States Trade Representative (ustr.gov)

<sup>13</sup> Data centres & networks - IEA

## 3.8 Advancements in Energy Efficiency

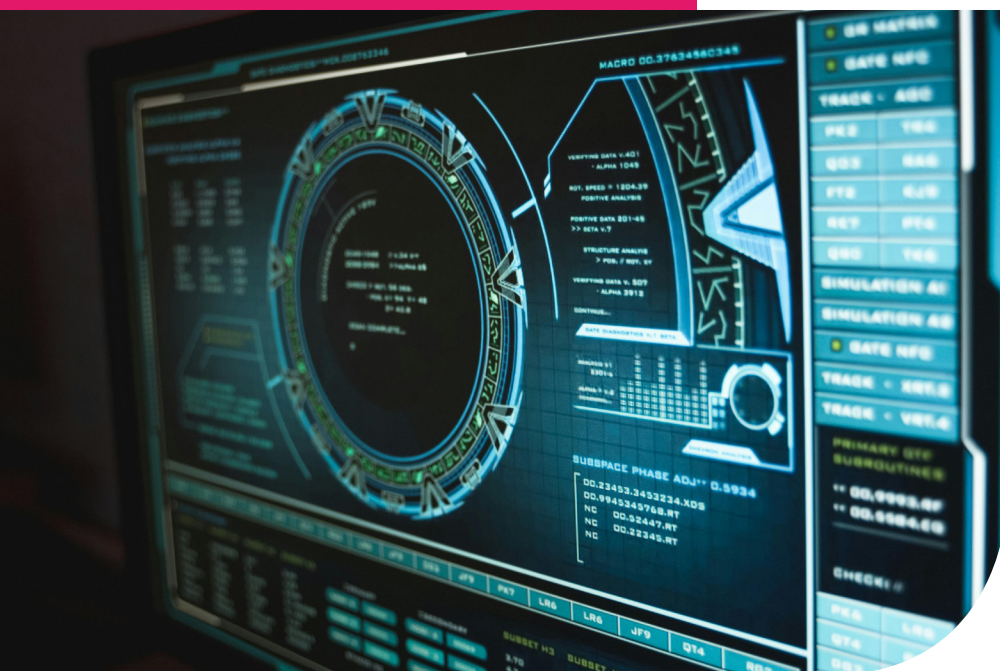
Technological advancements in energy efficiency are projected to reduce data center operational costs by up to 20% over the next decade. Innovations in cooling systems, renewable energy integration, and energy management technologies are lowering costs and helping operators meet increasingly stringent environmental regulations. These advancements are expected to significantly reduce carbon emissions from data centers, aligning with global sustainability goals and enhancing operators' reputations as responsible corporate citizens.

## 3.9 Cybersecurity

With the growing threat of cyberattacks, businesses are investing in secure data centers to protect sensitive information. Data centers with advanced security measures are in high demand to safeguard against breaches and ensure data integrity.

Global end-user spending on information security is expected to reach \$212 billion in 2025, reflecting a 15.1% increase from 2024. Also, in 2024, end-user spending on information security worldwide is projected to be \$183.9 billion.

By 2027, 50% of all large enterprise Chief Information Security Officers (CISOs) will implement human-centric security design practices to reduce cybersecurity-related friction and enhance control adoption.<sup>14</sup>



<sup>14</sup> Gartner Forecasts Global Information Security Spending to Grow 15% in 2025  
Gartner Identifies the Top Cybersecurity Trends for 2024



# 4

## Headwinds: Navigating the Challenges

Mind the Gap: Navigating Cross-Border Export Controls for Seamless Data Center Offshoring

## 4.1 Regulatory Challenges

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Data center operators face escalating regulatory requirements worldwide. Compliance with the European Union's General Data Protection Regulation (GDPR) alone has increased operational costs by an estimated 15% for companies with significant cross-border data flows. Similarly, in the U.S., implementing state-specific privacy laws is expected to add another 10-12% to compliance costs by 2025.<sup>15</sup> The increasing complexity of regulatory landscapes requires operators to allocate a growing share of their budget to legal, administrative, and technological resources dedicated to compliance.

Regulatory non-compliance can lead to significant restrictions on market access. For tech companies, this often means their products may be barred from entering specific markets or regions, either temporarily or permanently. Such restrictions can disrupt market expansion plans and limit growth opportunities. Furthermore, loss of market access can compel companies to seek alternative, often less profitable markets or incur additional costs to re-enter the restricted markets once compliance issues are resolved. This loss not only impacts immediate revenue but also affects long-term strategic positioning and competitive advantage.

In summary:

- Data center operators face escalating regulatory requirements worldwide.
- Offshoring trends must navigate stringent frameworks, especially export control.
- Violations of the Export Administration Regulations (EAR) can lead to severe penalties.
- Under the Export Control Reform Act of 2018 (ECRA), criminal penalties may include up to 20 years imprisonment and fines up to \$1 million per violation.
- Administrative monetary penalties can reach \$300,000 per violation or twice the transaction value, adjusted for inflation annually.<sup>16</sup>

## 4.2 Environmental Sustainability

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The push for greener practices is intensifying, with data centers accounting for nearly 1% of the world's electricity consumption.<sup>17</sup> The global shift towards renewable energy sources is forecasted to triple by 2030 to about 11 terawatts, a vital component of putting the world on track to reach net-zero emissions by 2050.<sup>18</sup> This translates into additional upfront Data Center costs when adopting energy-efficient cooling systems and sustainable infrastructure, with the potential to impact expansion budgets.

- **Sustainable Offshoring:** Sustainable Offshoring is a growing priority, with companies seeking data center locations that offer green energy solutions and robust sustainability policies.
- **Iceland:** Known for its geothermal energy, Iceland offers 100% renewable energy for datacenters. Verne Global's facility in Iceland exemplifies this commitment to sustainability.
- **Environmental Certifications & Energy Efficiency:** Countries like the Netherlands mandate strict energy efficiency standards and certifications like ISO 14001, making them attractive for sustainable offshoring.
- Locations with access to green energy, including Scandinavia and Iceland, are increasingly sought after for their sustainable operations.<sup>19</sup>

<sup>15</sup> European Commission, official website - European Commission [europa.eu]

<sup>16</sup> Penalties [doc.gov]

Non-Compliance Penalties | Research Compliance and Integrity [ucmerced.edu]

<sup>17</sup> Data centres & networks - IEA [bnef.io]

<sup>18</sup> BNEF [bnef.io]

<sup>19</sup> get-pdf [landsvirkjun.com]

Iceland's AI data center moment - DCD [datacenterdynamics.com]

ISO 14001 Certification Netherlands | Apply Online ISO 14001 Standard [siscertifications.com]

The Green Transition in the Nordic Countries: Lessons in Sustainable Development | Heinrich-Böll-Stiftung | Tel Aviv - Israel [boell.org]

Towards an Icelandic Sustainable Energy System: Relying on Domestic Renewable Energy | Successful Public Policy in the Nordic Countries: Cases, Lessons, Challenges | Oxford Academic [oup.com]

## 4.3 Infrastructure Limitations

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In emerging markets, where demand for data services is expected to grow annually, inadequate infrastructure presents a significant barrier. In these regions, operators may face double-digit costs to build or upgrade local infrastructure, such as power supply and connectivity. This is especially critical as these markets represent the next frontier for data center expansion, yet they need more infrastructure to support large-scale development.

## 4.4 Skilled Labor Shortage

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The shortage of skilled labor contributes to longer project timelines and higher costs. Datacenter workforce requirements are forecast to grow globally from about 2 million full-time employees in 2019 to nearly 2.3 million by 2025. Most demand is expected in the Asia-Pacific region, followed by North America, Europe, Middle East, and Africa.<sup>20</sup>

## 4.5 Cost Pressures

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The average cost to build a data center has risen nearly 20% over the last few years, driven by increasing land prices, construction costs, and the need for advanced technologies (source: Turner & Townsend). For instance, the cost of implementing cutting-edge AI-driven management systems can add significant pressure to a new facility's budget. In highly competitive markets, this financial pressure may reduce profit margins by up to 5%, affecting the overall viability of expansion projects.<sup>21</sup>

## 4.6 Market Saturation

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In mature markets like North America and Western Europe, where the data center industry is nearing saturation, growth rates have slowed to 2-3% annually.<sup>22</sup> This saturation leads to intensified competition, which has driven down prices by 10-15% in the last three years. As a result, operators in these regions are shifting focus to emerging markets despite the associated infrastructure and regulatory challenges.

<sup>20</sup> 2023 Staffing Survey Report, 12152023.pdf (uptimeinstitute.com)

<sup>21</sup> Data centre cost index 2023 | Turner & Townsend (turnerandtowntsend.com)

<sup>22</sup> Global Data Center Trends 2024 | CBRE





## 4.7 Geopolitical Instability

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The ongoing geopolitical instability in regions such as Eastern Europe and parts of Asia could disrupt data center operations, leading to a low single-digit increase in operational risks (source: World Economic Forum). These risks include disruptions to supply chains, fluctuating regulatory environments, and the threat of economic sanctions, all of which can directly impact expansion strategies and operational continuity.<sup>23</sup>

**Geopolitical Stability:** Geopolitical Stability is crucial for determining suitable offshoring destinations. Here's an in-depth look at how geopolitical factors shape offshoring decisions, with relevant examples:

- **Regional Conflicts:** Current conflicts like the Ukraine-Russian war prompt companies to reconsider Eastern Europe, favoring more stable countries like Poland and the Czech Republic for offshoring.
- **Preference for Stable Environments:** Countries with stable political climates, like Germany and the Netherlands, are preferred despite higher costs due to their reliable infrastructure and reduced risk of disruptions.
- **Impact of Geopolitical Tensions:** Tensions, such as the U.S.-China trade disputes, affect offshoring contracts, leading companies to seek alternative locations or adjust strategies to mitigate risks.
- **Emerging Markets:** Emerging markets like Brazil, Mexico, and Colombia offer cost-compelling offshoring opportunities but require strategies to manage challenges like regulatory uncertainty.<sup>24</sup>

## 4.8 Technological Advancements

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While technological innovation presents opportunities, it also demands continuous investment. The rapid pace of advancements in cloud computing, AI, and edge computing is driving operators to allocate a significant part of their annual budget to technology upgrades (source: Gartner). Failure to keep pace with these developments could lead to a loss in market share over the next five years as customers increasingly seek out the most advanced and efficient solutions.<sup>25</sup>

<sup>23</sup> World Bank Group - International Development, Poverty, & Sustainability

<sup>24</sup> BoA - International Business from East to West. Global Risks and Opportunities\_updated.pdf (sgh.waw.pl)

These Are the Most Politically Stable Countries | U.S. News (usnews.com)

The Netherlands - United States Department of State

Latin America - Fastest Growing Outsourcing Destination - FWS (flatworldsolutions.com)

<sup>25</sup> Latest Cloud Computing Technology and Strategy | Gartner

## Unlocking Data Center Offshoring Success: Mastering Risks of Cross-Border Trade

Cross-Border Trade Complexities to Drive Costs Up  
15 Percent, Eroding Efficiency, Profitability





TecExMarket Insights indicate that data center project costs are projected to rise by 10 to 15 percent when companies fail to anticipate and plan for the complexities of cross-border trade compliance.

These unexpected costs arise from unforeseen tariffs, regulatory delays, and compliance challenges, emphasizing the importance of robust management of international tech-hardware exports supported by C-suite oversight. Organizations that downplay these challenges risk significant financial and operational setbacks as the global data center industry expands.

The cost benefits of seamless cross-border movement of tech hardware go unnoticed due to the complexity and involvement of multiple decision-makers throughout the journey. TecExMarket Insights notes:

- C-suite executives frequently overlook these benefits, as they are typically linked to resource-constrained logistics functions operating in traditional silos.
- Inefficient cross-border tech shipments create hidden cost runouts dispersed across various cost centers, making identifying and proactively addressing issues challenging.
- Mitigation efforts often occur at the last minute, leading to costly emergency measures.
- The reactive approach adds to expenses and heightens the risk of project delays and operational disruptions.

- The involvement of multiple stakeholders in the fulfillment cycle for building or offering co-located space further complicates the process.

Compliance-related penalties and delays are increasingly prevalent due to shifting geopolitical factors and evolving regulatory frameworks. For C-suite executives steering AI-driven technological innovations, it is essential to bolster cross-border compliance efforts to prevent disruptions and ensure the timely deployment of critical infrastructure. To achieve this, cross-border logistics functions must be given the same compliance priorities as other regulated business areas. This alignment will foster a cohesive approach to regulatory adherence and risk management, ultimately enhancing overall business resilience and integrity.





## 5.1 Under the Microscope: Governments Intensify Scrutiny of Cross-Border Imports and Exports

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The global tech and trade landscape has grown increasingly intricate, as region-specific challenges and tightened regulations disrupt the flow of goods across borders. These challenges have a significant impact on supply chain management as well as risk management, underscoring the importance of expertise in cross border deployments.

### REGION SPECIFIC

- **Europe:** Heightened domestic regulations have significantly complicated supply chain management, affecting businesses within and across Europe.
- **Eurasia:** Power supplies face substantial barriers due to the region's stringent requirements for specialized testing and permitting, causing delays in moving critical infrastructure components.
- **Asia and LATAM:** There has been a significant increase in price revaluation across Asia and LATAM, eroding the advantages of bulk discounts on technology infrastructure typically enjoyed by US-based companies. TecEx has been adept at navigating these complexities and is well-positioned to assist clients in mitigating these challenges.

Furthermore, both regions require numerous product- and brand-specific authorizations, which can substantially extend lead times if not secured in advance. LATAM's intricate tax structures further complicate the process, often leading to substantial increases in shipping costs.

- **Africa:** Concerns around regulatory transparency and efficiency in parts of Africa persist, making it increasingly challenging for new importers to secure timely and compliant clearance. This is particularly important for U.S. companies, given the strict compliance requirements of Federal Anti-Bribery and Corruption laws.
- **Middle East:** Ongoing regional conflicts have introduced new layers of regulation and trade barriers, further restricting the movement of goods, particularly for shipments from the U.S.

### PRODUCT SPECIFIC

The sale and export of advanced AI-enabling hardware to eastern markets have come under strict regulation and restriction by the U.S. government. U.S. companies that violate these regulations face severe financial penalties. At the same time, there has been a significant increase in the import of GPU-enabled technologies within the European Union and neighboring non-EU countries.

## 5.2 Complexities of Cross-Border Controls

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Successfully navigating cross-border regulations requires a proactive approach. The complexity of these controls and their unpredictable nature demands that companies be prepared to manage the associated risks. Key factors include:

- **Regulatory Compliance:** Varying import and export rules, tariffs, quotas, and licensing requirements across different jurisdictions create a complex web of regulations. Mismanagement can result in costly penalties and project delays.
- **Documentation and Customs Procedures:** Errors in customs documentation can lead to expensive delays, fines, or even the seizure of valuable tech hardware. Accurate, timely documentation is essential for avoiding these setbacks.

- **Tariffs and Duties:** Proper classification of goods is critical for determining applicable duties and taxes. Incorrect classifications can result in unexpected tariffs, quickly eroding project budgets.
- **Geopolitical Instability:** Changes in trade policies, political climates, and international agreements introduce additional uncertainty. Failure to anticipate these shifts can expose companies to significant compliance risks.

## 5.3 The Price to Pay for Non-Compliance

Failure to adequately address cross-border compliance can have major financial repercussions. TecEx estimates that non-compliance or mismanagement of cross-border regulations can increase overall data center costs by 10 to 15 percent.

These increased costs are often a result of penalties, delays, and elevated tariffs, which strain project budgets and hinder execution. Moreover, export restrictions on advanced technologies can limit operators' ability to access cutting-edge innovations, reducing efficiency and future-proofing capabilities.

In addition to the financial penalties imposed for regulatory non-compliance, companies face additional costs that can significantly impact their operations. These include:

- **Operational Disruptions:** Non-compliance can halt production, delay deliveries, or interrupt services, leading to revenue loss and reduced business efficiency.
- **Legal Proceedings:** Violations result in substantial legal fees for defense, settlements, fines, and litigation expenses.
- **Compliance Remediation:** Companies must invest heavily in rectifying issues, including process updates, new compliance systems, and staff training.
- **Mitigation Strategies:** Proactive compliance measures like regular audits can prevent issues, minimize disruptions, and reduce legal risks, ensuring smoother business operations.
- **Reputational Impact:** Violations harm a company's reputation, eroding customer trust and damaging brand value. This can lead to a loss of business opportunities, affecting market positioning and the ability to attract new clients.
- **Loss of Market Access:** Non-compliance can restrict companies from entering certain markets, disrupting expansion plans and forcing them to seek less profitable alternatives. Re-entering markets after resolving compliance issues can incur additional costs, affecting both immediate revenue and long-term competitiveness.

## Case Study 1: Company A

### Background

Company A was fined USD 6.6 million by the U.S. State Department's Directorate of Defense Trade Controls (DDTC) for 24 unauthorized exports of technical data, including software, violating International Traffic in Arms Regulations (ITAR). Despite concerns from DDTC and recommendations to file a commodity jurisdiction (CJ) request, Company A continued exports, believing the software wasn't ITAR-controlled. A 36-month Consent Agreement was reached, with USD 2.5 million of the fine suspended for compliance improvements.

### Key Issues

- **Misclassification of Software:** Company A misclassified electronic warfare simulation software, believing it was not ITAR-controlled, leading to significant penalties and legal issues.
- **Compliance Costs:** The company incurred additional legal and operational expenses, suffered reputational damage, and faced potential business delays and strained stakeholder relationships.
- **Financial Impact:** Of the USD 6.6 million fine, USD 2.5 million was suspended for remedial compliance measures. Additional financial burdens include legal fees, operational disruptions, and potential loss of future contracts.



## Case Study 2: Company B

### Background

Company B, a leader in mass data storage, was fined USD 300 million by U.S. authorities for violating export controls related to hard disk drives sold to an entity on the U.S. Entity List due to national security concerns.

### Key Issues

- **Violation of Export Controls:** Company B continued shipping hard drives to XY after 2020 regulations restricted advanced technology exports to China, leading to significant penalties.
- **Compliance Costs:** Beyond the USD 300 million fine, Company B faces operational disruptions, potential future restrictions, and reputational damage.
- **Financial Impact:** The fine poses a significant financial burden, and additional costs may arise from long-term impacts on business relationships and increased future compliance efforts.



# 6

## Unlocking Potential: Imperatives for Data Center Offshoring

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As the demand for cloud services, edge computing, and AI-driven transformation accelerates, global data center operators must navigate a landscape fraught with challenges, including stringent regulations, rising costs, and geopolitical instability. The worldwide data center market is on track to reach USD 406.6 billion by 2030 but seizing this growth potential hinges on one critical factor: proactive trade compliance management.

Neglecting compliance can severely undermine growth and inflate operational costs, making a robust compliance program not just essential but imperative. The financial ramifications of compliance violations are escalating, often making headlines and threatening a company's reputation and profitability.

C-suite executives must elevate the focus on trade compliance beyond logistics teams with narrow mandates. A comprehensive strategy integrating cross-border logistics with other regulated business areas is vital for creating a unified approach to regulatory adherence. All stakeholders, from financiers to those invested in cloud services, must prioritize this initiative.

Furthermore, engaging external trade compliance experts is a strategic move that can significantly enhance a company's ability to navigate this increasingly complex regulatory environment. By involving specialists early in the process, organizations can develop a comprehensive plan that ensures compliance with evolving regulations, ultimately supporting sustainable business growth.

Organizations prioritizing proactive trade compliance in this dynamic landscape will protect their interests and position themselves to thrive in a rapidly evolving market. The future of data center expansion depends on it.

By partnering with cross-border trade compliance experts, C-suite leaders can empower their teams to navigate complex regulatory landscapes, ensuring operational efficiency and long-term success. Here's how they provide value:

- **Regulatory Expertise:** In-depth knowledge of evolving regulatory frameworks worldwide, enabling companies to stay ahead of compliance changes and mitigate the risk of penalties.

- **Licensing Requirements:** Navigating complex licensing needs, ensuring timely permit acquisition, and preventing costly delays or fines.
- **Thorough Export/Import Assessments:** Conduct comprehensive reviews of export and import practices, identify compliance gaps, and offer actionable solutions to avert future issues.
- **Compliance Manuals:** Develop detailed documentation, ensure employees adhere to proper procedures, and maintain regulatory compliance.
- **Unbiased Reviews:** Provide an objective perspective, uncovering compliance issues that internal teams may overlook.
- **Automation and Training:** Leverage automated systems and implement regular employee training to ensure continuous compliance with minimal manual intervention.

By partnering with trade compliance experts, C-suite leaders can navigate complex regulatory landscapes effectively, driving operational efficiency and securing long-term success.



Expanding global data centers is a complex endeavor that requires careful consideration of both the challenges and opportunities presented by headwinds, tailwinds, and cross-border export and import controls. By understanding these factors and developing strategies to navigate them, data center operators can position themselves for sustained growth and success in an increasingly competitive global market.

TecEx is at the forefront of this complex landscape, providing strategic solutions that address the evolving needs of data center operators:

- TecEx is shaping strategic plans for companies ahead of the game and futureproofing their data center growth priorities. By anticipating industry trends and aligning with the latest technological advancements, TecEx ensures its clients remain competitive in a rapidly changing market.
- TecEx transforms regulatory complexities into strategy and competitive advantage for the C-suite. With a deep understanding of global regulatory environments, TecEx enables companies to turn compliance challenges into opportunities, creating pathways for growth and expansion.
- TecEx turns trade compliance and risk management into powerful drivers of business growth. By offering comprehensive solutions that streamline cross-border trade, TecEx mitigates risks and enhances operational efficiency, allowing companies to focus on their core business objectives.
- TecEx end-to-end solutions streamline cross-border trade and elevate operational efficiency. From navigating import and export controls to ensuring compliance with complex regulations, TecEx provides the expertise and resources necessary to overcome the barriers to data center expansion.

In an industry with high stakes, TecEx stands out as the strategic partner of choice for data center operators looking to secure a competitive edge and achieve sustainable growth in the global market. Now is the time to futureproof your data center growth strategy. Partner with TecEx to transform regulatory complexities into competitive advantages and ensure your company is positioned for sustained success in an increasingly complex global market.

***“The rapid expansion of international data centers risk impact as industry leaders underestimate the complexities of international cross-border regulations on tech-hardware exports.***

***Compliance-related delays and significant penalties linked to cross-border technology exports associated with data center offshoring are rising, driven by geopolitics and ever-changing regulations.***

***Global C-suite executives spearheading rapid AI-driven technological innovation to capture early revenue opportunities need to strategically prioritize and strengthen cross-border compliance in Tech Deployments.”***

Noa Sussman  
Director of Global Solutions, TecEx







TEC<sup>EX</sup>